

Sub. : Implementation of National Urban Health Mission (NUHM)

Placed herewith a communication bearing D.O. no. L.19017/27/2016-UH dt. 29.04.2016 of the Secretary, Ministry of Health & Family Welfare, Govt. of India, forwarded by the Principal Secretary, Dept. of Municipal Affairs w.r.t. slow progress in implementation of NUHM.

Govt. of India have cited following reasons for slow progress :

- Low priority being accorded for the Urban Health Programme by some of the Urban Local Bodies (ULBs).
- Lack of co-ordination and co-operation between the ULBs and the State Health Department.
- Very slow Human Resource recruitment process by the ULBs.
- Low reporting of expenditure by the ULBs.

In this connection, this to state that NUHM is being implemented in 88 no. of ULBs (07 Municipal Corporations & 81 Municipalities) in the state of West Bengal. SUDA is the partner of State Health Department for implementation of NUHM in 06 Municipal Corporations only, whereas Kolkata MC deals with directly with DHFW. District Health Offices are responsible for such implementation 81 Municipalities.

Govt. of India has suggested that the additional Municipal Commissioner / Health Officer be designated as Nodal Officer for NUHM who be specifically tasked with proper planning & implementation of NUHM activities in co-ordination with State Health Department. This to state that Nodal Officer for NUHM has already been identified by each of the ULB. As there is no Health Officer in a no. of ULBs, Executive Officer / Urban Planner / others are acting as Nodal Officer.

Contd. to P-2.

With regard to low expenditure by the ULBs, it may be seen that lion's share of the approved budget is for renovation and / or new construction of U-PHC and renovation of Maternity Home. Furthermore, positioning of sanctioned manpower plays up crucial role for providing services from Health facilities to the beneficiaries. All the manpower are to be selected & engaged by State Health Department and District Health & Family Welfare Samiti excepting Part-Time Medical Officer, LDC & Group-D which are to be selected and engaged by the respective ULBs. In the mean time, initiative had already been taken for filling up the sanctioned posts. However, the service activities so far achieved under NUHM, have been possible with the deployment of existing Health manpower other than the NUHM.

Govt. of India also suggested to review the progress of implementation of NUHM at State and District level.

As Health & Family Welfare Department is the State Nodal Department for planning & implementation of NUHM, a joint meeting may be convened to address the bottlenecks.

Submitted.

[Signature]
13.05.16

POCH/

Pl discuss.

[Signature]
13/5/16

Discussed on 17.5.16.

Appropos communication of the Secretary, MOHFW, Govt. of India, most of the actions cited relates to Health & FW Dept, Govt. of West Bengal, being the nodal department for NUHM. As per decision, fund for NUHM for Municipal corporations (excepting KMC) are being routed

through SUDA and for the municipalities
through Dist. Health & FH Samiti.

However, the limitations causing slow progress
of NUHM relating to ULAs, mentioned by
MOHFW, Govt are pertinent. The ULAs implementing
NUHM may be informed accordingly.

A draft letter is placed herewith which may
be issued, if approved.
Submitted.

Director, SUDA

S. S. S. S. S.
18.05.16

Notes pre-page.

Government of India vide letter no. L.19017/27/2016-UH dt. April 19, 2016 under joint signature of Secretary, has observed slow progress in implementation of activities under NUHM during the last two years and suggested various actions for improvement. It is also suggested to review the progress with Principal Secretaries, Mission Director, NHM and Municipal Commissioners / designated Officers. Similar review meeting is also suggested at District level. It may be mentioned in this connection that Department of Health & Family Welfare is the Nodal Department for implementation of Programme and fund for Municipal Corporations (except Kolkata MC) is being routed through SUDA.

In view of above following actions are proposed:

- 1) Mayor / Chairman of ULBs may be requested to take appropriate action as per instruction of Govt. of India and to send an action taken report to this end under intimation of respective District Health Office for onward transmission to the Govt. of India.
- 2) MD, NHM & Secretary, Dept. of Health & Family Welfare, Govt. of West Bengal may be requested for issuance of instruction to District Magistrate / District Health Society and also to hold a joint meeting with officials of Department of Health & Family Welfare, Department of Municipal Affairs, concerned ULBs.

A draft is placed herewith for kind approval.

Principal Secretary
M.A. Deptt. &
Chairman, SUDA

WJ 26/5/2016

pl. see & put up

mo 26/5

U.O.No. SUDA: 369

Dated 25-5-16

NUHM/480/16

J

1. NUHM is directly monitored by DHEFW for municipalities. For Corporations, SUDA is monitoring (except KMC).

2. So, SUDA may write to 5 Municipal Corporations & MD, NHM to take appropriate action with DH, DHS, ULBs. A joint meeting may be organised, as suggested by SUDA.

3. It may also consider to ~~review~~ ^{re-examine} ~~initiate~~ ^{initiate} CS/Devs, NUD on the institutional arrangements in the State for Urban areas for NUHM implementation in view of our endeavour to ready, we or NUHM, sig seem to be.

30/5/2016

B/S/MA
D/r

PL - dis. case
31/5

PO (H)
31/5/16

Placed herewith comm. bearing no. 1583-UD/0/M/SCNAMT06/2015 (PT) dt. 31.05.2016 of Dy. Secretary, Dept. of Urban Development Govt. of India along with enclosures which includes comm. of Govt. of India regarding implementation of NUHM. This is to state that in this regard the actions were proposed at NSP-4. Instruction is solicited for further course of action. Submitted.

Director, SUDA

28.06.16

Earlier proposal at 'x' of NSP-4 and further note at NSP 4 & 5 may kindly be pursued.

Further instruction in this regard is solicited regarding communicating the YCB, and holding joint meeting with Health & FH Deptt. 30/6/16

Secretary, A.A. Deptt & Chairman, SUDA

U.O. No. SUDA: 452/16

Dated: 30-06-16

For Health/499/16
PO (H)
Director SUDA

Please provide status on
① ASHA ② Monitoring mechanism
and ③ UPHC as discussed
24.7



NOTE SHEET



Director, SUDA

Instruction at pre-page bottom.
status is placed here.

[Signature]
21/12/16

Note & instruction pre-page.

As desired, the status report of

1) ASHA 2) Monitoring Mechanism and

U.O. No. SUDA: 488/13

Dated 21/2/16

U-PHC, under NUHM Program is placed for kind perusal.

Secretary, M.A Deptt
& Chairman, SUDA

[Signature]
21/2/16

Placed herewith communications of Commissioner (H&F) & AMD, NHM, DHFR relating to Review Meeting on 9.1.17, 11.1.17 and 13.1.17 with the UOs under NUHM.

As MED is involved w.r.t. renovation and new construction of U-PHCs, CE, MED may be deputed to deputee his representative on the above mentioned dates. Draft letter is placed herewith for signature, if approved.

Director, SUDA

[Signature]
27.12.16

PO. (H)
[Signature]

[Signature]
28/12/16

NOTE SHEET

SUDA

Placed herein comm. bearing no. HFW/NUMM/ -609/2015/4406 dt. 08.02.2017 of the Mission Director, NUMM, DHPW w.r.t orientation workshop under NUMM on 10.02.2017. The said letter may be forwarded to the commissioner of 6 Mpl. Corpn. Draft letter is placed herein for signature, if approved.

Director, SUDA

S. S. Ramani
08.02.17

9/2/17

Placed opposite comm. bearing no. HFW/NUMM-682/2015/616 dt. 19.05.17 of the Commissioner (HFW) & Addl. Mission Director, NUMM addressed to Director, SUDA.

It may be seen that a fixed day review meeting with SUDA will be held on 1st Wednesday of every month at 12-30 pm w.r.t NUMM. In this context, this is to state that SUDA is responsible to monitor the NUMM activities in 6 Municipal Corporations (except KMC).

Review meeting for June will be held on 07.06.2017. Submitted for instruction.

Director SUDA

S. S. Ramani
25.05.17

Additional Director, SUDA, FO (Health) SUDA and P.O. (Health) to pl. attend.

5/6/17

Addl. Director
P.O. (Health)
Pl. inform

Monthly review with NUHM, DH FW held at Swasthya Bhawan on 05.07.2017 wherein Additional Director, SUDA and Project Officer, Health, SUDA attended.

Discussion was held on the following issues :

- Statement of Expenditure upto the month of May, 2017 submitted by the 06 Municipal Corporations

Item of Expenditure	FMR Code	Observation
Mobility support	2.3.2	Are not utilized by Asansol MC and poorly utilized by Chandernagore, Howrah & Siliguri MC
Office Expenses	2.3.3	
UHND	4.1.1	Camps are not being held as per target.
Special Outreach Camp	4.1.2	Fund not being utilized at all by Asansol MC and less expenditure by rest MCs.
Renovation of U-PHC	4.3.1	Lagging behind in case of Bidhannagar, Durgapur and Howrah MC/
New Construction of U-PHC	4.3.2	<ul style="list-style-type: none"> • Out of 36 sanctioned for 06 MCs only 01 completed in Chandernagore MC. • Progress of civil work varies between 10% to 70% for 07 U-PHCs. • Work order issued for 11 U-PHCs, but no progress. • Plan estimated done for 02 U-PHCs. • No action taken for 12 U-PHCs.
Engagement of support staff	4.3.3.1.3	Not yet engaged by Asansol MC.
Up-gradation of MH	4.3.3.2	Not yet done by Asansol, Durgapur and partly by Siliguri MC.
Rent for U-PHC	4.3.3	Fund not utilized by Asansol MC.
Office expenses of U-PHC	4.3.3.1.5	<ul style="list-style-type: none"> • Not utilized by Asansol, Howrah & Siliguri MC. • Very less expenditure by Chandernagore & Durgapur MC.
Procurement of Medicine	4.3.5	Not utilized by 06 MCs.
IEC fund	4.6	Not utilized by Asansol & Siliguri MCs.
Procurement of Computer	8.3	Not done by Asansol & Howrah MCs.

Decisions arrived at w.r.t. ULB visit by both NUHM, DHFW and SUDA

Tentative Date	ULB
11.07.2017	Howrah MC
21.07.2017	Asansol MC
22.07.2017	Durgapur MC

Following submission of visit report, Addl. Mission Director, NHM and Additional Director, SUDA may visit Asansol MC to discuss the issues with the Mayor.

Miscellaneous issues :

- Release of fund by DHFW w.r.t. 07 ULBs for payment MO and / or ANM under Urban RCH Programme – Action will be taken by NUHM.
- Order for Ex-gratia for implementation under NUHM – Action will be taken by NUHM.

Submitted for kind perusal.

~~Addl. Director~~
~~Director.~~

~~Director~~
~~Addl. Director.~~

PO (H)

[Signature]
06.07.17

[Signature]
06/07/17

[Signature]
06/07/17



NOTE SHEET



Placed herewith stereoliths of Bi-monthly Review meeting on NUHM with representatives of UBS & Distt held between 15.06.17 to 28.06.17. The same may be forwarded to the respective Municipal Corporation.

Draft letter is placed herewith for signature, pp.

Director, SUDA

07.07.17

7/7/17

P.O. (Health)

Placed herewith comm. of AMD, NHM, DHFW Wt services meeting (bi-monthly) to be held at Swasthya Bhavan on the following dates:

- 13.9.17 → Chandernagar & Hoshiar.
- 14.9.17 → Bidhanagar.
- 15.9.17 → Asansol & Durgapur.

Submitted for kind information.

Director, SUDA

04.09.17

5/9/17

Communication bearing no. HFH/NUHM-682/2015/616 dt. 19.05.2017 of Commissioner (HFH) SAAD, NHM at Flag "X", Wt services NUHM with SUDA. Meeting for this month, of December, will be held on 06.12.17.

Submitted for kind instruction regarding participation of officials on 06.12.17 and thereafter on 1st Wednesday of each month.

Dy. Director

04.12.17

Sub. : Monthly review with NUHM, DHFW held at Swasthya Bhawan on 06.12.2017

Joint Director, SUDA and Project Officer, Health, SUDA attended the said meeting. Discussion held relating to functional status of U-PHC, OPD attendance, UHND and Special Outreach Camp, HR status and progress of new construction and renovation of U-PHC and SOE status in the context of 6 Municipal Corporations i.e. Asansol, Bidhannagar, Chandannagore, Durgapur, Howrah and Siliguri.

ULB wise status who are lagging behind on these issues are mentioned hereunder :

Particulars	ULB	Status	Observation	Remarks
Functional status of U-PHC	Howrah MC	Out of 27 sanctioned number of U-PHC, 12 are functional	15 are yet to be functional	Reasons for non-functioning may be obtained from the ULBs
	Asansol MC	Out of 23 sanctioned number of U-PHC, 12 are functional	11 are yet to be functional	
	Bidhannagar MC	Out of 12 sanctioned number of U-PHC, 10 are functional	2 are yet to be functional	
	Siliguri MC	Out of 10 sanctioned number of U-PHC, 9 are functional	1 is yet to be functional	
OPD attendance per month per functional U-PHC	Siliguri MC	581 no. of patient treated at OPD	Not even 3 cases attended per U-PHC per day taking into consideration 22 working days in the month	Reasons for poor attendance may be obtained from the ULBs
	Asansol MC	723 no. of patient treated at OPD	DO	
UHND held against approval from April to October, 17	Siliguri MC & Asansol MC	31% achieved	Achievement in October by Siliguri 48% & by Asansol 30%. Expenditure is NIL and 1.95% in case of Asansol & Siliguri respectively.	ULB may be requested to held UHND as per approval & to incur expenditure accordingly
	Durgapur MC	33% achieved	Achievement in October 33%. Expenditure is 0.96%.	

Particulars	ULB	Status	Observation	Remarks
Special Outreach Camp held against approval from April to October, 17	Asansol MC	1% achievement		ULB may be requested to held SORC as par approval & to incur expenditure accordingly
	Siliguri MC	10% achievement		
	Durgapur MC	34% achievement		
	Bidhannagar MC	39% achievement		
HR status (engagement of PTMO, Clerk and Group-IV by ULB) upto 31.10.2017	Asansol MC	9 PTMO out of 12 functional U-PHC engaged. Clerk & Group-IV not yet engaged.	3 PTMO & 12 each of Clerk and Gr IV to be engaged immediately	Reasons for non-engagement may be obtained from the ULBs
	Siliguri MC	6 PTMO out of 9 functional U-PHC engaged	3 PT MO to be engaged	
New construction of U-PHC	Siliguri MC	Sanctioned 1. Plan and estimate not yet done.		Reasons for no / poor performance may be obtained from the ULBs
	Howrah MC	Sanctioned 14. Tender process completed for 6. 1- construction started (15% achieved).		
	Bidhannagar MC	Sanctioned 5. Tender process completed for 3. 2 construction started (1- 70% & 1- 25% achieved)		
	Asansol MC	Sanctioned 12. Tender process completed for 11. 7 construction started (3-completed, 1-85% 1- 70% & 2- 25% achieved)		
	Durgapur MC	Sanctioned 3. Tender process completed and work started for 2. (1-completed, 1-25%)		
Renovation work of U-PHC	Siliguri MC	Out of 9, 8 completed	Work not yet started for 1	Reasons for no / poor performance may be obtained from the ULBs
	Howrah MC	Out of 13, 10 completed, 1-2% completed	Work not yet started for 1 & not progressing for 1	
	Bidhannagar MC	Out of 7, 3 completed, 3-85% & 1-45% completed		

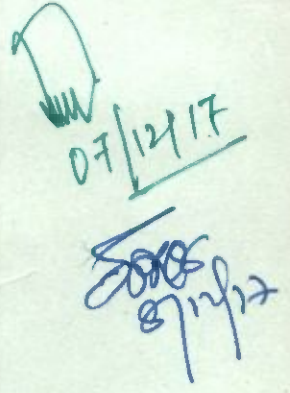
SOE status						
	Asansol	Bidhannagar	Chandannagore	Durgapur	Howrah	Siliguri
Mobility support for City PMU	12%	0%	0%	37%	27%	0%
Office expenses for City PMU	10%	0%	55%	41%	2%	41%
UHND	0%	73%	66%	36%	64%	34%
Special Outreach Camp	17%	61%	67%	42%	63%	28%
Renovation of U-PHC	-	50%	54%	63%	29%	0%
Building of new U-PHC	27%	0%	21%	17%	0%	-
Office expense for U-PHC	34%	100%	42%	19%	1%	
Up-gradation of MH	0%	-	-	39%	-	14%
Medicine & consumables	17%	99%	0%	12%	57%	22%
IEC/BCC	5%	0%	2%	54%	50%	8%
Procurement of computer	0%	-	100%	100%	0%	99%

- It is decided that NUHM, DHFW will send resolution of the meeting from now and onwards.
- ULB may be requested to submit facility wise reasoning for non- starter / poor achievement relating to Renovation / New Construction of U-PHCs. On obtaining the same, further course of action may be decided.
- SOE status may be sent to the ULBs for submission of reasoning for no/ poor expenditure booking inspite of provision of specific physical progress.
- Visit to Bidhannagar, Asansol and Howrah by officials , SUDA may be undertaken to discuss with the Commissioner, Nodal Officer, NUHM to identify gaps for taking further necessary action.

Submitted for kind perusal and instruction.

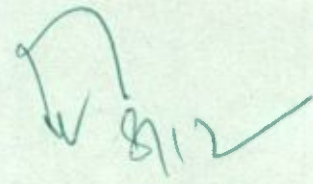
Dr. Goswami
07.12.17

NSP 12213 may kindly be pursued.
Letter may be issued to the Sefautu
LLB's followed by visit if approved.


07/12/17
S. S. S.

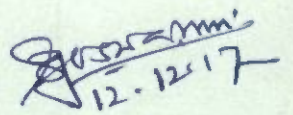
~~Director~~
Ashish Saha

Pl. put up.


8/12

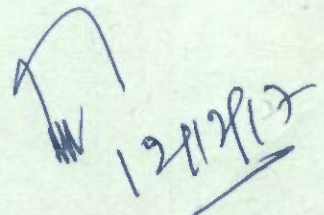
PO(H)

Placed herewith resolution of the meeting held
at Sushritya Bhawan on 06.12.17 re: implementation
status of NUTM in 6 Municipal Corporations. at Flag A
Accordingly letter may be issued to Asansole
Board & Boliganj M.C placed at Flag B, C &
D respectively along with a forwarding letter
signed by the Director.
Submitted.


12.12.17

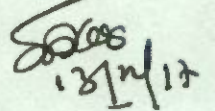
Draft- letter may be signed.

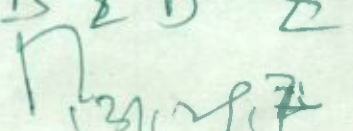
~~Dy. Director~~


12/12/17

It correct as discussed.

~~Director~~
D. D.


13/12/17

PO(H) Pl. put up with
in the fax- at flag B & D &
put up.

13/12/17

PO(H)

Instructions at NSP-14 bottom.
Correction in the text done and placed herein.
Submitted.

~~Dy. Director~~

~~Goswami~~
14.12.17

~~Director~~

May be signed

~~15/12/17~~
~~20/12/17~~

~~DD.~~

~~20/12/17~~

~~P.O.~~

NOTE SHEET

SUDA

Sub: Monthly review meeting on NUHM with SUDA on 07.03.2018

During program review the following observations have been made:

a. Non-functioning status of U-PHC

ULB	Total U-PHC sanctioned	No. of non-functioning U-PHC
Siliguri	10	1
Howrah	27	15
Bidhannagar	12	2
Asansol	23	6
Total	72	24

b. OPD attendance at functional U-PHC

ULB	Average no. of patient less than 700 per U-PHC
Siliguri	591
Asansol	574

c. Special Outreach Camp held against approval

ULB	Less than 50% achievement
Asansol	7%
Siliguri	26%
Bidhannagar	46%
Durgapur	48%

d. Clerk and GDA recruitment by the ULB

Asansol not yet recruited clerk and GDA @ 23 nos. each.

e. Renovation work of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE
Bidhannagar	7	100%- 5 no. 85%- 1 no. 40%- 1 no.	57
Durgapur	8	100%- 8 no.	67
Asansol	11	100%- 11 no.	71
Chandernagore	2	100%- 2 no.	83

f. New construction of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE	Remarks
Siliguri	1	0	0	Tender floated. Will be opened on 27.3.18
Howrah	14	65%- 1 no. 35%- 1 no. 25%- 1 no.	16	Site not yet finalized for 11
Asansol	12	100%- 5 no. 50%- 2 no. 25%- 1 no. 10%- 1 no.	41	Site not yet finalized for 3
Chandernagore	1	100%- 1 no.	46	
Durgapur	3	100%- 1 no. 40%- 1 no.	58	Financial Bid under process
Bidhannagar	5	85% - 1 no. 20% - 1 no.	76	Site not yet finalized for 3

The above issues had already been raised a number of times with the ULBs concerned in the review meetings and later issued by SUDA to the ULBs for taking necessary actions.

Submitted for kind information and necessary instruction.

Dy. Director

09.03.18

Correspondence may be initiated if approved.

Disputed

DD

09/3/18

16/3/18

CPHO

PO(A)

16/3/18

NOTE SHEET

SUDA

Sub. : Monthly review meeting on NUHM with SUDA on 04.04.2018.

During program review the following observations have been made :

a. Non-functioning status of U-PHC

ULB	Total U-PHC sanctioned	No. of non-functioning U-PHC
Siliguri	10	1
Howrah	27	15
Bidhannagar	12	2
Asansol	23	6
Total	72	24

b. OPD attendance at functional U-PHC

ULB	Average no. of patient less than 700 per U-PHC	
	Last review meeting on 07.03.18	Present review meeting on 04.04.18
Siliguri	591	604
Asansol	574	569

c. Special Outreach Camp held against approval

ULB	Less than 50% achievement
Siliguri	26%
Asansol	7%

d. Clerk and GDA recruitment by the ULB

Asansol not yet recruited clerk and GDA @ 23 nos. each.

e. Renovation work of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE
Bidhannagar	7	100%- 5 no. 85%- 1 no. 40%- 1 no.	75%
Durgapur	8	100%- 8 no.	67%
Asansol	11	100%- 11 no.	71%
Chandernagore	2	100%- 2 no.	83%

No progress observed in comparison to last review meeting dated 07.03.18.

Contd.



NOTE SHEET



f. New Construction of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE	Remarks
Siliguri	1	0%	0%	Tender opened on 27.3.18. Work order not yet issued.
Howrah	14	65%- 1 no. 35%- 1 no. 25%- 1 no.	16%	Site not yet finalized for 11
Asansol	12	100%-5no. 55%- 3 no. 25%- 1 no.	41%	Site not yet finalized for 3
Chandernagore	1	100%-1no.	46%	-
Durgapur	3	100%-1no. 40%- 1 no.	58%	Financial Bid under process
Bidhannagar	5	100%-1no. 25% - 1no.	>100%	Site not yet finalized for 3

The above issues had already been raised a number of times with the ULBs concerned in the review meeting and letter issued by SUDA to the ULBs for taking necessary actions. Again letter may be issued to the ULBs concerned for necessary action. Draft letters are placed herewith for signature, if approved.

Slow progress of implementation work by the respective ULBs may be brought in the notice of the Authority, if seems appropriate.

Submitted.

Dy. Director

[Signature]
06.04.18

We may issue correspondence to the ULBs for slow progress of WPA's if approved.

[Signature]
06/4/18

[Signature]
06.04.18
D:\Dr. Goswami\NHM\Notesheet.doc
[Signature]
POCHA

[Signature]
06/4/18

[Signature]
06/4/18

NOTE SHEET

SUDA

Sub. : Monthly review meeting on NUHM with SUDA on 03.05.2018.

During program review the following observations have been made :

a. Non-functioning status of U-PHC

ULB	Total U-PHC sanctioned	No. of non-functioning U-PHC
Siliguri	10	1
Howrah	27	15
Bidhannagar	12	2
Asansol	23	6
Total	72	24

b. OPD attendance at functional U-PHC

ULB	Average no. of patient less than 700 per U-PHC	
	Review meeting dated 04.04.18	Review meeting dated 03.05.18
Siliguri	604	600
Asansol	569	571

c. Special Outreach Camp held against approval

ULB	Less than 50% achievement
Siliguri	28%
Asansol	6%

d. Clerk and GDA recruitment by the ULB

Asansol not yet recruited clerk and GDA @ 23 nos. each.

e. Renovation work of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE against available fund
Bidhannagar	7	100%- 5 no. 85%- 1 no. 40%- 1 no.	99.8%
Durgapur	8	100%- 8 no.	77%
Asansol	11	100%- 11 no.	71%

Contd.

f. New Construction of U-PHC vis-à-vis expenditure status

ULB	Approved number	% of physical progress	% of SOE	Remarks
Siliguri	1	0%	0%	No progress observed in comparison to status on Feb., 2018.
Howrah	14	90%- 1 no. 75%- 1 no. 70%- 1 no.	52%	Site not yet finalized for 11
Asansol	12	100% - 5 no. 75% - 1 no. 70% - 1 no. 65% - 1 no. 25% - 1 no.	74%	Site not yet finalized for 3
Chander-nagore	1	100% - 1 no.	55%	SOE is less though construction work completed.
Durgapur	3	100% - 1 no. 40% - 1 no.	58%	No progress observed in comparison to status on Feb., 2018
Bidhan-nagar	5	100% - 1 no. 25% - 1 no.	>100%	Site not yet finalized for 3

The above issues had already been raised a number of times with the ULBs concerned in the review meeting and letter issued by SUDA to the ULBs for taking necessary actions. Again letter may be issued to the ULBs concerned for necessary action. Draft letters are placed herewith for signature, if approved.

Slow progress of implementation work by the respective ULBs may be brought in the notice of the Authority if seems appropriate.

Submitted.

Dy. Director

pt. dismss.

[Signature]

[Signature]

POA

may be communicated the concerned ULB's for taking if approved

[Signature]

04.05.18

D:\Dr. Goswami\NHM\Notesheet.doc

08/3/18

12/5/18

no